THE SECRET OF ALL WHO MAKE DISCOVERIES IS TO LOOK UPON NOTHING AS IMPOSSIBLE.

J. Von Liebig
AGGIE GENEROSITY

HERE FOR THE DURATION

First, we want to thank you, our donors, for your continuing generosity. This annual report serves a dual purpose: it introduces special former students and faculty who are changing the lives of Texas A&M students through scholarships and fellowships, and it provides a financial review of the Foundation for the 2009 fiscal year, which ended June 30, 2009.

We know that during good times, we must manage for the inevitable bad times. This philosophy has prepared us for the predictable valleys that follow peaks in the economic cycle. Despite the financial challenges, fiscal year 2009 allowed a solid, respectable financial performance for the Foundation. The tangible results of your devotion and generosity for Texas A&M are manifest across campus.

One example is the new George P. Mitchell 425 Physics Buildings. Through a $55 million donation by Mitchell and his wife, Cynthia, the physics department will relocate to two new buildings during the next year. This gift is the latest in a series supporting the university's scientific endeavors and the physics department in particular. With previous gifts for academic chairs, professorships and the giant Magellan...
Telescope the Mitchell's are Texas A&M's most financially supportive benefactors of the modern day with donations now totaling more than $23 million.

The Mitchells were not done in their support of our faculty. In fiscal year 2003, our donors endowed 16 faculty chairs and professorships, including the Henry E. Bovay Jr. Endowed Chair for the History and Ethics of Professional Engineering. Funds from the Bovay chair supplement a full professor in the College of Liberal Arts who maintains a strong commitment to teaching the history of engineering and current standards of professional ethics and values. This gift is making a direct impact on Dr. Charles E. "Ted" Hame Jr., its inaugural holder, and on every student he teaches.

Four generous gifts also endowed 16 new scholarships in fiscal year 2003. At Col. Charles A. Williams' 37th momentous donation will establish multiple President's Endowed Scholarships (PES) for high-achieving high school seniors. Williams' PES endowment will fund an anonymous four-year expense for 40 students.

These are just three examples out of thousands of gifts, large and small, making a difference at Texas A&M.

In fiscal year 2003, you also created seven new graduate fellowships and more than 100 additional endowments to benefit our students, faculty, programs, and structures. Clearly our students and faculty continue to benefit from your gifts for scholarly activities, and the Aggie experience that you personally is stronger and more inspiring than ever.

As we go to press with this annual report, however, the Foundation is navigating through economic turbulence. We know that you are not immune to its effects, either. Many university endowments are feeling the sting, and our long-term investment pool—while performing better than most—has lost about 20 percent of its value since June 2003.

In the quarter that ended Sept. 30, the Foundation's investments performed slightly better than its benchmarks, the Morgan Stanley All Country World Index (MSCI) and the Lehman Aggregate Bond Index. These indices were down 17.7 percent for the quarter. A&M Foundation investments lost 11.4 percent. By the end of October, we estimated an additional 20 percent loss.

These disappointing results must be weighed against the long-term strategy pursued by our investment committee. We should keep in mind that endowments last forever and that we should always look more than seven years ahead in considering.
investment strategies and evaluations. The economic crisis seems wide and deep, but decisions from now on probably will be just a blip in history books. The wise and careful hand of our investment staff has left us a healthy cash reserve and given us the position that is strong relative to many of our higher education counterparts. Unlike many other university endowments, we have preserved sufficient cash and liquidity in our portfolio to avoid being forced to sell holdings in a falling market.

That same reserve will allow us to invest in financially sound opportunities, many at historically low prices. We carefully study this situation as it represents a landmark opportunity for the Foundation to benefit significantly. During this recession, we will pursue prudent investments while spending conservatively.

In anticipation of reduced operating income, we cut our fixed year-ago operating budget by about 10 percent. In addition, with few exceptions, we have frozen hiring for vacant positions. This strategy will keep our cost per dollar raised as low as possible.

And we will continue to allocate assets in our investment portfolio to protect the long-term value of our endowment.

But hope springs eternal. In October, we launched the $400 million university-wide Operation Spirit and Mind” scholarship initiative. Despite the volatile stock market and nationwide credit scare, your support for Texas A&M is unwavering. Already, Operation Spirit and Mind has recorded current gifts of more than $18.8 million and planned gifts of more than $15 million.

This initiative will raise private funds for new endowed scholarships and graduate fellowships for generations of Aggies. Given the state of the economy, students need help now more than ever. Operation Spirit and Mind is a crucial component of Texas A&M’s Vision 2025 of being ranked one of the top public universities in the world by 2025. Through this initiative, we are confident that your Aggie energy and loyalty will raise support for our students’ academic pursuits to a new level.

For more than a century, Texas A&M has enjoyed loyal support from you, its former students and friends, and we know you will continue investing in the education and future of Texas Aggies. Thank you for your support of the scholarships, academic and leadership programs, and faculty that help Texas A&M maintain its high standard of excellence and distinctive student experiences.
Each year, thousands of deserving students apply for scholarships at Texas A&M but do not receive awards because there are many more applicants than funds available. Many of these students have excellent academic records and are involved in numerous school, church and community activities. As tuition costs continue to rise, scholarship applications pour in.

The Consumer Price Index shows that tuition increases have outpaced every other major category of U.S. expenses since 1980, including medical care. Why have tuition increased so drastically? As recently as 1993, Texas state appropriations covered 47 percent of Texas A&M University’s operating budget but over time, the state had to shift limited resources to programs that can’t generate their own income. By 1995, higher education appropriations had shrunk to 20 percent of A&M’s budget.

To cover operating expenses, state-funded universities have had to raise money from a variety of avenues. tuition At Texas A&M, students and their families now shoulder one third of the university’s budget, a jump from 1955, when they handled one fifth of the budget.

A NEW SCHOLARSHIP INITIATIVE

As tuition climbs, students choose schools largely based on the size of the financial package offered. At universities across the nation, the best high school seniors often receive full ride scholarships. To give us a competitive edge, Texas A&M must offer even more scholarships and graduate fellowships. It’s difficult for students to choose A&M if they are offered a better financial package elsewhere.

To address this problem, Texas A&M University has launched a new scholarship initiative, Operation Spirit and Mind.

The following pages highlight a few scholarship donors and the students who benefit from their generosity through President’s Endowed Scholarships, Foundation Excellence Awards, Endowed Opportunity Awards, Endowed Regents’ Scholarships, global study scholarships, college and department-based scholarships, Southwest Aggie Leader Awards and Corps Scholarships.

These philanthropists represent all that is good about Texas A&M University, and these students are some of our most promising scholars. All are a special part of the spirit and tradition of this university.
For the next 20 years, Harriet and Joe Foster's fellowship will provide a $30,000 annual stipend to a full-time graduate student with a demonstrated propensity for leadership, public service and public volunteering. The student on their fellowship must plan to pursue employment in the non-profit sector after graduation.

"The fact that the Bush School has a program that prepares students for not-for-profit careers really struck our fancy," Joe Foster '56 says. "We're involved with several nonprofits in Houston, and we understand the need for people trained as professional managers of these organizations, people who want to be in managerial positions rather than those who are reluctantly thrust into them."

Foster graduated from Texas A&M with degrees in petroleum engineering and business administration. For 31 years, he worked at Tenneco Oil, where he held several top administrative positions, including president. In 1989 he created Newfield Exploration Co. where he was chief executive officer until 2000 and chairman until 2005. He is now chairman of TPH Partners, a Newfield subsidiary focusing on private investment opportunities. Foster was inducted into the Texas Business Hall of Fame in 2006.
Since most members of the Ryder family are University of Texas fans, Eleanor Ryder's Aggie grandfather, Ed Ivy '41, spent years trying to bribe his grandchildren to attend Texas A&M. He's thrilled that his granddaughter ended up in College Station.

After graduating from Trinity University in San Antonio, Ryder spent six years teaching English in Japan. While in Asia, she participated in a driving tour through Cambodia. During the tour, Ryder stopped at several villages, where she played with local children and met some of their school teachers. One teacher explained the challenges faced by Cambodian educators, whose students attend classes in three-room shacks for only half a day in order to work the second half. School supplies were extremely limited—as were available teachers.

"The disparity really spoke to me. It was one of those life-changing experiences."

From that moment, Ryder decided she wanted her future career to combine nonprofit work with educational aid.

"Being chosen for this fellowship just shows me that this is where I need to be at this point in my life."

ELEANOR RYDER '09

KERRVILLE, TEXAS
BUSH SCHOOL'S MASTER OF PUBLIC SERVICE
AND ADMINISTRATION PROGRAM
President’s Endowed Scholarship

The President’s Endowed Scholarship (PES) is the premier scholarship program at Texas A&M. These merit scholarships are awarded solely on the basis of academic achievement and demonstrated academic leadership. Every four years, a $100,000 PES endowment provides a new recipient with a four-year scholarship.

DONORS

PEGGY and LEE DUGGAN JR. ’49
SUGAR LAND, TEXAS

"Maroon-edged Aggies through and through," is the way Lee Duggan Jr. ’49 describes himself and his wife, Peggy. They proudly established two President’s Endowed Scholarships that will carry their name and family legacy into the future. Lee Duggan’s grandfather was in the first Aggie band in 1894, and the couple has two children and one granddaughter who also are Aggies. A member of the Corps of Cadets, Lee managed the basketball team from 1946 to 1947. He earned a business degree, and 30 days after graduation, reported to the Army.

He has had many business endeavors, including years in the cattle business, land clearing, farming, commercial real estate and oil. His community service includes 17 years in the City of Sugar Land—eight years as a city councilman and nine years as mayor.

The Duggans’ generosity to Texas A&M extends beyond their PES. They also have established an Endowed Opportunity Award and support various Corps of Cadets programs, including a Sal Rose Scholarship.

"The Aggie spirit and traditions are known all over the world," Lee Duggan says. "We have great faith that our current recipient, Rachel Thomson, will make a difference in this world because of her attitude and education."
“This scholarship has been such a blessing to both me and my parents,” Rachel Thompson ’10, says of her President’s Endowed Scholarship. “Thanks to the Duggans’ generosity, I have been able to attend the university of my dreams, focus on my studies and get involved as a college student without financial worries.”

Always a whiz at math and science, civil engineering seemed the logical choice for Thompson, who is fascinated with buildings, bridges and city planning. She hopes to gain solid work experience in the United States after graduation, and then build hospitals and orphanages in Third World countries. “In the future, skills in construction and water resources will allow me to improve the quality of life for people in poverty-stricken areas.”

Thompson is a mentor with Pioneers, a program that reaches out to children in Bryan on Friday nights in partnership with local churches. She is also a member of Freshman Leaders in Christ and the First Baptist Church of Bryan.

Both of her parents graduated from Texas A&M: her mother in the Class of ‘82 and her father in the Class of ’83.
The Hygeia Foundation was formed in 1954 to support charities in Harlingen. It was created by the Richards' family-owned Hygeia Dairy Co. in Harlingen, which funded the foundation from 8 percent of its profits. By the time the dairy was sold in 1999, it had provided significant funds to the Hygeia Foundation.

H. Lee Richards Jr., 56, a trustee of the foundation who worked in dairy manufacturing, says that once fully funded, the gift of four Regents' Scholarships to the Texas A&M Foundation will essentially terminate the Hygeia Foundation's existence. "I'm doing this because I want more students from this area to attend Texas A&M."

Richards says, "I know the Texas A&M Foundation can grow this program and help students from Harlingen. This type of support is especially needed down here."

Richards' father and uncle attended Texas A&M as well as two nephews. Richards married a girl from Bryan, and she still accompanies him to almost every Aggie football game. He credits the Corps of Cadets with helping him become the man he is today.

"I hope this young man, John Rios Jr., who is on the Hygeia Regents' Scholarship, is going to be instrumental in growing the Corps of Cadets."
John Rios Jr. '12 says he chose Texas A&M for two reasons: its diverse student population and the Corps of Cadets. He considered Norwich University in Vermont and The Citadel, but Texas A&M was always his top choice, despite the fact that everyone else in his extended family went to the University of Texas.

He visited Texas A&M four times, beginning in his senior year. "The campus was huge, but it doesn't feel huge now—it feels down-to-earth. It's not a cultural shock. It's a great environment for somebody who hasn't been away from home."

He initially interviewed for the Terry Foundation scholarship, but was not selected. Disheartened, he didn't think he would be able to attend Texas A&M because he couldn't afford it. The next week he received a letter from Texas A&M, which had the Regents' Scholarship listed first among several scholarships. "Just seeing that word 'Regents' brightened me up," he says. "Without the scholarships, I wouldn't have been able to go to college."

Rios is active in the Civil Air Patrol. After graduation, he hopes to work for the Department of Defense, CIA or FBI.

"I know I want to be a better person from this experience," he says. "I'm going to learn a lot academically, but I'm also going to learn a lot about myself along the way. I do know that I want to walk away from Texas A&M having been in the Corps for four years."

JOHN RIOS JR. '12
HARLINGEN, TEXAS
COMPUTER ENGINEERING MAJOR
FUNDATION EXCELLENCE AWARD

Foundation Excellence Awards (FEA) support outstanding students of Texas A&M who contribute to the varied character of our student body. Students are honored forever via a $5,000 endowment while a $1,000 FEA now scholarship funds a single student for four years.

DONORS

ELLEN and PENROD THORNTON '63

COLLEGE STATION, TEXAS

Ellen and Penrod Thornton created the John & Helen Thornton Foundation Excellence Award in memory of her parents, who died two years ago.

"One of the things that makes this scholarship important is that Ellen’s parents grew up during the Depression and the Second World War. and they never had the opportunity to go college," he says. "Because of that, both of her parents felt it was important for Ellen to have a good education. This scholarship is a continuation of their wishes."

After retiring as the Klein Independent School District for 30 years as a teacher, assistant principal, Ellen Thornton, retired and is now a part-time instructor for Texas A&M’s Student Learning Center. She serves on the advisory council for Texas A&M’s College of Education & Human Development. Now retired, Penrod Thornton worked for the federal government for many years and more recently was the deputy director of the Bush Library Foundation. His father and grandfather were Aggie classes of ’29 and ’15.

"One of the reasons we created this award is because Texas needs good teachers and role models," she says. "With the state’s changing demographics, it’s important that Texas teachers reflect the Texas population."
Robin Sweet ’10 chose Texas A&M because she immediately felt a part of the Aggie family. She received that opportunity only because of the Foundation Excellence Award funded by Ellen and Penrod Thornton.

“I chose Texas A&M because of its strong academic program in education,” she says. “But now I have developed a second family. At Texas A&M, people are here for you.”

Sweet is a member of Excellence Uniting Culture, Education and Leadership (ExCEL), a student organization that helps first-year students and their parents make a smooth transition from high school to Texas A&M. She also is part of the Phi Beta Sigma honor society, is a High School Leadership Conference volunteer, and has coordinated educational seminars for the African Student Leadership Institute.

After graduation, she plans to teach algebra at her alma mater, Aldine Senior High School, which already has offered her a contract. “When times get stressful and I feel like giving up, I’ve been motivated knowing that the Thorntons are pushing me to succeed.”
ENDOWED OPPORTUNITY AWARD

For decades, Endowed Opportunity Awards (EOA) have supported highly motivated incoming freshmen with financial challenges. Today, EOA scholarships support deserving middle-income students who otherwise might qualify for other need-based funding. Every $1,000 endowment provides a student with a four-year scholarship.

DONORS:
PEGGY L. and CHARLES BRITTAN '64
SPRING, TEXAS

AN OPPORTUNITY AWARD and an Aggie Vet scholarship assisted Dr. Curtis Wilson in rising Charles Brittan '64 to Texas A&M. He worked at Wilson's clinic in Arlington while in high school. "I didn't really think about college, although it was assumed I would go," Brittan says. "Dr. Wilson told me about Texas A&M and wrote the letter that helped me get an Opportunity Award. This scholarship is close to our hearts because it's for students with financial need."

The Brittans' Aggie philanthropy is extensive. Among others, they have funded a teaching award, an Aggie scholarship, a Sal Ross Scholarship, two Foundation Excellence Awards, and the Center for Executive Development at the Mays Business School. They also have made provisions for a Texas A&M scholarship in their estate.

The Brittans took advantage of ExxonMobil's generous matching gift program, which matches employees and retirees' charitable contributions. "We really can't afford not to contribute," he says. "We hope this scholarship will relieve some of the financial pressure. Chad Cooper, our scholarship recipient, will experience at Texas A&M. If he doesn't have to work so many hours, he can spend more time experiencing the traditions and activities that make this place special."
"This scholarship has ultimately given me the opportunity to pursue my dreams and the dreams of my parents," says Chad Cooper '11. "It has allowed me to be able to say that I am a first-generation college student and a first-generation Aggie. I have six siblings, and none of them have attended A&M or any college."

This year Cooper participated in HOSTS (Helping Other Students To Succeed) at Farmer Elementary School in Bryan. "It was gratifying knowing that I could give back to my community in this way," he says of the program, which helps local children who are struggling academically.

The "howdy" tradition and friendly talks in Aggieland have changed the way Cooper regards strangers. "I love the traditions and the at-home family feeling of this place," he says. "I understand now what it means to be an Aggie—we are all connected. As this academic year started, I've found myself saying 'howdy' to people I don't even know. Before, I rarely talked to strangers. But I think that's what it's all about, and I'm dedicated to keeping these traditions going."

CHAD COOPER '11
LUKE, TEXAS
MECHANICAL ENGINEERING MAJOR
GLOBAL STUDY SCHOLARSHIP

Global study scholarships give students the chance to learn first-hand about cultures different from their own. Qualified programs vary in length from a semester to week-long classes. Every year, a $250,000 endowment provides a one-time Global Study Scholarship.

DONORS
HEIGHTS VENTURE ARCHITECTS
ROBERT HULTON '84 '89 and SCOTT ROSELIUS '87 '89

"For me that semester abroad was as valuable as the rest of my education," Holton says. "It would have really helped me out to have had financial assistance when I studied in Italy. Because of a lack of funds, I almost couldn't go. If money keeps a student from participating, that's really sad."

From ages 15 to 19, Roselius lived in Spain and Belgium. He studied at La Pogerena in 1986. "Cultural awareness is very important to me, particularly in this day and age," Roselius says. "If I can help students in the architecture program become more culturally aware—not only in an architectural sense, but socially—that's what I want to do."
Several years ago, the Ostermeier family lost everything—including the family business—in a house fire that left no money to cover college expenses. "Ever since the fire, it's been pretty rough," Matt Ostermeier '09 says. "Without financial aid, I definitely wouldn't be able to go to Texas A&M. But one of the main things I love about A&M is the attitude that you can do anything if you really want to, and everyone's there to help you out."

Ostermeier's Heights Venture Scholarship will allow him to study architecture at the Santa Chiara Study Center in Castiglione, Italy, during the spring 2009 semester. He has never left the United States and has traveled outside Texas only a couple of times.

"This scholarship is truly a gift. It's hard for me to imagine what Italy's going to be like. I'm definitely excited about my semester there and I have my scholarship donors to thank for that."
Editor's note: Roberts died on Oct. 30, 2008. It will come as no surprise to those who know him that he insisted on driving himself and our assistant editor in the photo shot for this publication just a few weeks before his passing. As you, he was as full of life and love for Texas A&M as any Aggie could be. He will be missed.

General Rudder Endowed Scholarship

General Rudder Corps Scholarship encourages cadets to make a commitment to academic leadership in the Corps of Cadets while maintaining a high level of academic success. Every year, one Rudder endowed provides a student with a four-year scholarship.

DONOR
COL. AUSTIN ROBERTS '44
BRENHAM, TEXAS

"I try to instill in students that two things are important: There's no such thing as a free lunch, and what goes around comes around," said Col. Austin Roberts '44, "If you receive a helping hand on a scholarship, then you do the same thing for somebody else when you're able to."

At age 17, Roberts borrowed money and opened a service station to help pay his college tuition. While an undergraduate, he also worked as a repairman to cover other college expenses.

After graduation, he joined the U.S. Army Corps of Engineers, served in World War II and the Korean War, and remained active in the Army Reserve until 1971. He earned an MBA from the University of Houston and graduated from the Army Command and General Staff College.

During their lifetimes, Roberts and his wife, Ruth, funded more than 20 scholarships and named Texas A&M as one of five charities in his estate. It's the relationship with students that inspired the couple's giving.

"I got a thank-you letter from my scholarship recipient, Zach Gibson, right after he found out about this scholarship," Roberts said in early 2008. "Some of my scholarship students are almost like grandchildren. I'm interested in their lives and in what makes them tick. I know something about every one of them."
"The first part of my freshman year was really tough at times," says Zachary Gibson '10, a member of the the Fightin' Texas Aggie band. "I didn't know if I could continue. But when I received the Rudder Scholarship in October of that year, I figured it was a sign that I should be at Texas A&M."

Gibson had the honor of meeting Col. Austin Roberts '41 before he died in October. He made a special trip to Roberts' home in Brenham last summer to help build a fence.

"He memorized all kinds of things about us," Gibson says. "He'd set up a breakfast in the Corps Center, and we'd all get together and talk and tell stories. He kept track of our grades and called us to check on how we were doing and whether we were studying. We were kind of like his adopted family."

Gibson says the Corps has changed his life. And he hopes in turn to change others' lives through the Corps. "I like being part of the Corps because I can now have an impact on people who are below me in rank and help them develop the core values of the Corps. I can help them find the true meaning of what we do deep in their heart and help it touch them like it's touched me."

ZACHARY GIBSON '10

PALESTINE, TEXAS
NUCLEAR ENGINEERING MAJOR
SOUTHERLAND AGGIE LEADER SCHOLARSHIP

Southland Aggie Leader Awards are presented annually to outstanding Aggie leaders of student organizations. Every year, a $10,000 endowment provides a new scholarship for a student leader.

DONORS

SEAN M. ’01 and HEATHER SUSTMAN GOLDEN ’99
HOUSTON, TEXAS

The Golden’s Southland Aggie Leader Scholarship is a tangible demonstration that campus leadership and involvement are valuable far beyond a student’s college years. “My leadership roles at Texas A&M helped me secure a job and have continued to enhance my life in general,” Sean Golden says. “It’s the stuff you don’t normally learn from a textbook. You learn it from experiences outside the classroom.”

A reservoir engineer for Hilcorp Energy Co. in Houston, Sean majored in petroleum engineering and also was the recipient of a President’s Endowed Scholarship. He met Heather at Fish Camp, where both volunteered as counselors. He also played rugby and served on the Aggie Muster Committee. Now a stay-at-home mother of the couple’s two children, Heather Golden majored in finance and worked for ExxonMobil. She was a member of the MSC Jordan Institute for International Awareness, Fish Olympics and Sigma Phi Lambda Christian sorority.

“A big part of the Texas A&M experience is the other education,” activities outside of academics,” she says. “Through this scholarship, Sean and I are giving students the funds they need to afford these experiences without having to work.”
“I didn’t even know about Texas A&M before I applied,” says Michelle Wong ’10. “I was really leaning toward tu because all my cousins who went to college went there.” The first in her immediate family to attend college, Wong didn’t have the family ties that attract so many to A&M.

What captured her attention was Mays Business School’s Center for International Business Studies and its international business studies certificate, a program that accompanies the regular undergraduate business curriculum. The offer of a Regents’ Scholarship, and later, the Southland Aggie Leader Scholarship, were also enticing.

It didn’t take long before this Hong Kong native was hooked on Aggieland—primarily through joining several Aggie organizations. “I’ve really experienced the Aggie spirit through these groups. I’m involved because I love this campus. I never thought that doing something that I liked would be rewarded.”

In her free time, Wong participates in the Freshman Leadership Development Retreat, the Hong Kong Student Association, and the High School Leadership Conference.

Fluent in Cantonese, Mandarin, English, Japanese and Spanish, Wong likely will spread the Aggie spirit and ingenuity overseas.
The Texas A&M Foundation invites you to help our students overcome financial barriers by participating in Operation Spirit and Mind.

A scholarship gift endowed as part of Operation Spirit and Mind will go on giving, helping degree year after year. Each endowed gift that you fund with at least $25,000 will bear your name or the name of someone you wish to honor, such as a family member, mentor, or friend. You can make a pledge now and make payments toward that pledge for five years. You also can personalize your scholarship to benefit the spirit and mind of students in the way that means the most to you. Speak with a Foundation development director to learn more.
IMPACT MIND

GRADUATE FELLOWSHIPS

Doctoral graduate fellowships support a graduate student with yearly stipends. The amount of the award depends on the amount of your donation. Most graduate fellowship awards begin at $24,000, because this amount generates a competitive stipend for a graduate student.

UNDERGRADUATE SCHOLARSHIPS

President's Endowed Scholarship (PES) is the premier undergraduate program at Texas A&M. These endowed scholarships are awarded annually on the basis of academic achievement and demonstrated student leadership. Candidates' financial information is not considered in selecting PES recipients. Every year, your $25,000 PES endowment will provide a new recipient with a four-year scholarship.

Endowed Regents' Scholarships support incoming first-generation college students. Regents' Scholars must live on campus their freshmen year and participate in one of Texas A&M's learning communities. Every four years, your $50,000 Regents' Scholarship endowment will provide a new recipient with a four-year scholarship.

Foundation Excellence Awards (FEA) support outstanding students of Texas A&M who contribute to the character and student body. Recipients have demonstrated significant academic achievement, service, and leadership. Each FEA can provide a new recipient with a four-year scholarship. Your $15,000 FEA endowment will provide a new recipient with a four-year scholarship.

Corps of Cadets Scholarships

The Corps of Cadets is the premier Corps scholarship, offered to top cadets who show outstanding academic and leadership success. Every four years, your $50,000 endowment will provide a new recipient with a Corps of Cadets Scholarship.

General Hood Corps Scholarship

This scholarship is available to all students, regardless of financial need. Every four years, your $50,000 endowment will provide a new recipient with a General Hood Corps Scholarship.

Sally Bass Corps Scholarship

This scholarship is available to all students, regardless of financial need. Every four years, your $50,000 endowment will provide a new recipient with a Sally Bass Corps Scholarship.

Global Study scholarships allow students to learn firsthand about cultures different from their own. Qualifed programs vary in length from a semester to a year. Every four years, your $12,000 endowment will provide a new recipient with a Global Study Scholarship.

College- and department-based scholarships are offered to deserving students within each college and department. You can customize the scholarship that you create to match your priorities. Every year, your $50,000 endowment will provide a recipient with a College- and department-based Scholarship.
INVEST IN
STUDENTS

Giving back to Texas A&M is meaningful. You can give online at give.tamu.edu through our Give Now online service, which allows you to make payments on an endowment you’ve already established or to contribute to a pooled fund. Many donors make their payments online to take advantage of credit card frequency user bonuses. Simply put your Foundation account information in the Special Instructions section. If you’re making a donation of less than $500—the minimum amount needed to fund a named endowed—online giving might be perfect for you. You can make a gift to a scholarship pool and add your support to that of other donors. If you’d like to give $500 or more, we recommend that you speak with a Foundation development officer.

Your gift can take any of the following forms:

✓ Find a current gift, such as a check, credit card or electronic fund transfer, with securities, or with real estate.*

✓ Create a matching gift if you are the employee of a company that offers matching programs. These can double or quadruple the size of your gift.

✓ An after-your-lifetime gift includes bequests, IRAs, life insurance and living trusts.

✓ A dual benefit gift provides you with earnings from a financial instrument such as a charitable gift annuity or charitable remainder trust that you set up with help from your financial advisers. A dual-benefit gift will produce earnings for you during your lifetime, after which your endowment is created to benefit Texas A&M.

✓ A retained life estate gift allows you to give real estate as a current gift, yet retain the right to live on your property during your lifetime.

✓ A charitable lead trust provides payments to benefit A&M over a period of years, after which the trust principal is returned to you or to your heirs.

*Real estate and securities can be used to fund current and most planned gifts.
ENDOWMENT FUNDS

Long-term Investment Fund Asset Allocation

By investing assets, the Foundation preserves the purchasing power of gifts while providing steady earnings for Texas A&M. The Foundation’s long-term investment pool is composed mostly of endowments. For the one, three, and five-year periods, the long-term investment pool experienced annualized total returns of 14%, 15.5% and 20.8%, respectively through June 30, 2008.

Endowment Fund Growth

The Foundation’s long-term investment strategy ensures that endowments grow over time to keep pace with inflation. For example, a $500,000 fellowship endowed in 1996 would have provided $75,545 for graduate students during the past 12 years. Even with these disbursements, the endowment’s market value would have grown to $1,257,832 as of June 30, 2008.

NEW ENDOWMENTS and PLANNED GIVING

New Endowments

The Foundation prides itself on enhancing the academic experience at Texas A&M University for both students and faculty. Donors who create endowments for scholarships, chairs, professorships and fellowships are leaving a legacy that enhances Texas A&M’s core mission of providing the highest-quality undergraduate and graduate programs.

New Scholarship and Faculty Endowments

Total scholarship and faculty endowments created during fiscal year 2008:

- 174 Other Endowments
- 239 Scholarships & Graduate Fellowships
- 3 Chairs
- 9 Professorships
- 7 Faculty Fellowships

Total New Scholarship & Faculty Endowments:

325

Planned Giving

The Foundation’s Office of Gift Planning helps donors plan after-lifetime and dual-benefit gifts for Texas A&M University. For the fiscal year 2008, the Foundation documented a record 150 countable planned gifts with 16.4 million, with an average value of $116,415.

Planned Giving

Total planned gifts created during fiscal year 2008:

- Irrevocable Gifts: $5,318,415
- Revocable Gifts: $3,211,920

Total Planned Gifts: $8,530,335

Irrevocable Gifts

- Charitable Gift Annuity: $540,000
- Private Foundation: $650,000
- Charitable Remainder Trust: $5,514,751
- Charitable Remainder Unitrust: $1,680,000

Revocable Gifts

- Deferred Gift: $50,000
- Revocable Life Insurance: $148,315
- Testamentary Trust: $7,360,000
- Others: $400,000

Irrevocable Total: $5,318,415
Revocable Total: $3,211,920
Total Planned Gifts: $8,530,335
Scholarship and Endowments by Unit

Scholarship Endowments

The Texas A&M Foundation manages hundreds of scholarship endowments for Texas A&M University. The largest of these includes President's Endowed Scholarships (PES), Foundation Excellence Awards (FEA), Endowed Opportunity Awards (EOA) and several Corps of Cadets scholarships. Foundation investment experts manage these endowments for continued growth.

Scholarship Market Values

<table>
<thead>
<tr>
<th>Year</th>
<th>PES</th>
<th>FEA</th>
<th>EOA</th>
</tr>
</thead>
<tbody>
<tr>
<td>1995</td>
<td>$2,900,224</td>
<td>$1,710,149</td>
<td>$1,020,058</td>
</tr>
<tr>
<td>1996</td>
<td>$2,600,000</td>
<td>$1,810,000</td>
<td>$1,120,000</td>
</tr>
<tr>
<td>1997</td>
<td>$2,400,000</td>
<td>$1,910,000</td>
<td>$1,220,000</td>
</tr>
<tr>
<td>1998</td>
<td>$2,200,000</td>
<td>$2,010,000</td>
<td>$1,320,000</td>
</tr>
</tbody>
</table>

Endowment by College and Unit

The Foundation manages its own endowed funds as well as those held by The Association of Former Students, the 19th Men Foundation and the TAMU System. All of these organizations have a tremendous impact on the university’s colleges and units, each of which benefits from endowments donors designate for their use.

Endowment by College and Unit

As of June 30, 2008

<table>
<thead>
<tr>
<th>College/Unit</th>
<th>Market Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture Programs</td>
<td>$100,000,000</td>
</tr>
<tr>
<td>Architecture</td>
<td>$2,000,000,000</td>
</tr>
<tr>
<td>Agricultural &amp; Home Economics</td>
<td>$8,000,000,000</td>
</tr>
<tr>
<td>Arts &amp; Humanities</td>
<td>$3,000,000,000</td>
</tr>
<tr>
<td>Business School</td>
<td>$2,000,000,000</td>
</tr>
<tr>
<td>Education</td>
<td>$1,000,000,000</td>
</tr>
<tr>
<td>Engineering</td>
<td>$5,000,000,000</td>
</tr>
<tr>
<td>Environmental Science</td>
<td>$1,000,000,000</td>
</tr>
<tr>
<td>Graduate Studies</td>
<td>$2,000,000,000</td>
</tr>
<tr>
<td>Health and Human Sciences</td>
<td>$5,000,000,000</td>
</tr>
<tr>
<td>Science and Engineering</td>
<td>$2,000,000,000</td>
</tr>
<tr>
<td>Social Sciences</td>
<td>$1,000,000,000</td>
</tr>
<tr>
<td>Total</td>
<td>$50,000,000,000</td>
</tr>
</tbody>
</table>

Texas A&M Foundation Trust Company

Trust Company Assets Under Management

The trust company, a Foundation subsidiary, serves donors who make gifts through charitable trusts, charitable gift annuities and bequests benefiting Texas A&M. Its fiscal year end trust company clients contributed $8,000,000 to new and existing accounts. Last year $5,000,000 in matured trusts was transferred to the Texas A&M Foundation as the donors designated.

Trust Company Assets Under Management

As of June 30, 2008

<table>
<thead>
<tr>
<th>Type of Account</th>
<th>Market Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charitable Remainder Annuity Trusts</td>
<td>$5,000,000,000</td>
</tr>
<tr>
<td>Charitable Gift Annuities</td>
<td>$3,000,000,000</td>
</tr>
<tr>
<td>Other Charitable Trusts</td>
<td>$1,000,000,000</td>
</tr>
<tr>
<td>Total</td>
<td>$9,000,000,000</td>
</tr>
</tbody>
</table>
CONsolidated statement of financial position

JUNE 30, 2006  JUNE 30, 2007

These financial statements are drawn from the Texas A&M Foundation audit recently conducted by the independent accounting firm of KPMG LLP. The Foundation will supply copies of the complete audit report upon request.

Assets

Cash and cash equivalents $ 43,239,549 $ 24,513,292
Accrued revenue and other receivables 1,892,600 3,145,645
Contributions receivable, net of allowance 51,850,390 64,015,093
Investments 1,304,516,121 1,217,711,273
Cash collateral for securities loaned 28,045,303 11,907,259
Restricted investments 6,010,825 7,141,570
Assets held in trust by others 2,215,609 559,740
Furniture and equipment, net of accumulated depreciation and amortization: 2006 - $1,069,844, 2007 - $1,069,852
10,281,109 10,173,790
Amortization: 2006 - $1,069,844, 2007 - $1,069,852
10,281,109 10,173,790
Art collection and collectibles 606,136 587,916
Total assets $21,739,569,144 $21,337,148,556

Liabilities and Net Assets

Liabilities

Accrued liabilities 8,953,516 7,798,302
Awards payable 184,310,987 177,220,335
Payable upon return of securities loaned 159,373,653 161,173,049
Accruals held for other charitable organizations 441,839 432,330
Total liabilities 1,323,872,393 1,293,329,015

Net assets

Unrestricted 54,387,992 45,735,110
Temporarily restricted 313,832,941 370,245,018
Permanently restricted 631,173,349 620,002,052
Total net assets 51,359,892,132 51,063,826,265

Total liabilities and net assets $21,739,569,144 $21,337,148,556

CONSOLIDATED statement of activities

and changes in net assets

Fiscal year ended June 30, 2006, with summaries of financial information for the year ended June 30, 2007

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>CONSTRUCTED</td>
<td>TRANSFERRED TO</td>
<td>PERMANENTLY</td>
</tr>
<tr>
<td></td>
<td>RESTRICTED</td>
<td>RESTRICTED</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>916,825</td>
<td>16,051,442</td>
</tr>
<tr>
<td>Other support</td>
<td>410,801</td>
<td>560,318</td>
</tr>
<tr>
<td>Interest and dividend income</td>
<td>1,269,001</td>
<td>11,023,172</td>
</tr>
<tr>
<td>Rental income</td>
<td>6,669</td>
<td>25,935</td>
</tr>
<tr>
<td>Realized and unrealized gains and losses:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(losses) on investments and other assets:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(4,365,048)</td>
<td>(9,212,165)</td>
<td>(1,541,871)</td>
</tr>
<tr>
<td>Revenue from oil and gas interests</td>
<td>87,515</td>
<td>206,510</td>
</tr>
<tr>
<td>Other revenue</td>
<td>842,072</td>
<td></td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total revenues</td>
<td>54,265,098</td>
<td>(2,422,137)</td>
</tr>
<tr>
<td>Expenditures</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments and transfers</td>
<td></td>
<td></td>
</tr>
<tr>
<td>to Texas A&amp;M</td>
<td></td>
<td></td>
</tr>
<tr>
<td>University scholarships, fellowships, grants and other payments</td>
<td>$41,729,942</td>
<td>$ -</td>
</tr>
<tr>
<td>Management and general</td>
<td>4,307,331</td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>3,024,037</td>
<td></td>
</tr>
<tr>
<td>Total expenses</td>
<td>55,051,312</td>
<td></td>
</tr>
<tr>
<td>Change in net assets:</td>
<td>(1,173,213)</td>
<td>(26,412,347)</td>
</tr>
<tr>
<td>Net assets, beginning</td>
<td>55,573,155</td>
<td>179,245,045</td>
</tr>
<tr>
<td>Net assets, ending</td>
<td>54,399,942</td>
<td>350,822,698</td>
</tr>
</tbody>
</table>
The A&M Legacy Society recognizes Texas A&M's most generous supporters, individuals, corporations and organizations whose cumulative, current gifts going through Texas A&M University, the Texas A&M Foundation, The Association for Former Students, 1st Man Foundation and George Bush Presidential Library Foundation total $200,000 or more, and individuals who plan to make future gifts through their estates.

With donors' approval, the Texas A&M Foundation prominently displays members' names in Legacy Hall of the Jen L. Harper Center. This honor roll recognizes A&M Legacy Society members as of March 31, 2008.

**HERITAGE MEMBERS**

Individuals who are providing gifts benefiting Texas A&M in their estate plans.

(A)

M. M. & Mrs. Milton H. Alexander '47
Ann Adams
M. M. & Mrs. Daniel J. Adams '77
Larry G. & Gerty Adams '67
Mrs. Rob Lee Adams '60
Mike A. Adams Jr. MD & Beverly Adkisson
Benjamin Albert '51
James & Edward "Buck" Aldridge 73
Buch G. & Edwin C. Aldridge '31
Donna Blake & Robert Alexander '41
Richard Alexander '43
Robert Allen '47
Robert H. Z. & Judy Lea Allen
Roger E. & Hilda C. Allenbrook
Kathleen B. & Scott Amann '78
Sam D. Elly & Betty Ann
Ammann, A.
Dorothy & Bob Anderson '70
Dr. & Mrs. Lauren M. Anderson '57
Jennifer L. Appel '95
Leslie L. Appel '61
Michael P. & E. Jean Ayres '76
Sharon & Bob Avant '70

(B)

Dennis Lee Aukerman '74
Linda L. & George R. Aukerman '77
Dr. & Mrs. Lloyd Bailey '84
Thomas C. Bailey Jr. '79
Claude Bain '59
Tim Baker '90
Charles B. Bailey '98
Sandra B. & Ron Wallace '79
Jean M. & John J. Bedworth '74
Randy J. Benson '97
Mary W. Birstow '87
Sponsor Hall Barrett Jr. '51
Suzanne & Jim Barfield '81
James J. Barry '71
Mary Barry '79
Dr. & Mrs. Robert E. Bayne '90
Dr. & Mrs. Raymond C. Bayne '86
Henry N. Bausch '69
Boris & Michael Bayne '99
Anne & Marvin Beck '99
Elizabeth J. & William J. Beck '58
Gary W. Beckworth '92
Robert J. & Sarah Belesca '90

Jefferson E. Bell Jr. '42
Barbara F. J. '50

(Ronald D. Bowman '74
Kathleen D. Boyd '77
Mr. & Mrs. William D. Boyd '90
Marcia C. & Betty Jean Bowcock '56
Elizabeth M. & Linn M. Braddy '84
Mr. & Mrs. Chris H. Bridwell '72
Dr. & Mrs. Charles Brown '51
Don & Glen A. Brewer '55
Lauren & William G. Brose '86
Brassel '78
Marvin Brown '70
Wally Brown & Charles R. Brown '75
Dorothy & Regan Brown '78
Wanda Mullum Brown & Charles Brown '88
Anabel & Bob Brown '70
Anthony Dale Brunson '96
Vera & Roy E. Buck '41

(C)

Nancy & Charles "Edgar" Bugees '90
Mrs. Opal Myers Burgess '90
Dwaine O. Bush '70
Robert K. & Beverly Butler
Susanne Butler '99
Mary Jane & Carl Buxton '39

Harry D. Cahn '50
Mr. & Mrs. Russell C. Cahn '72
James J. Cahn '51
Dr. & Mrs. T. J. '61
Mr. & Mrs. Calvin '60
Mr. & Mrs. Richard E. Cawley '82
Edmund C. Cattell '47 &
Terry Pearce
John A. Cargile '67
Mr. & Mrs. Hal C. Carter '53
Carole G. & Paul L. Carter '34
Gary L. Cattell '90
Erin Thomas Cartright '78
Erica M. & J. M. Castro '33
Pamela "Connie" M. A.

Dennis W. Cawley '93
Jo Ann & Suzy M. Cawley '93
Hans M. Chalupski
Ruby & Frank Chaney '92
Dr. & Mrs. A. Bill Childress Jr. '58
Mr. & Mrs. Don M. Church
Dale C. Churchill '34
Mrs. & Bill Churchill '34
Jo Ann & Charles C.
Corinna '92
Jane & Robert Cordova '98
Mary & Tom Coover '38
Mr. & Mrs. W. Lee Collins '39
Dorothy George W. '47
Cornwell '48
Mr. & Mrs. Walter W. Cookers
Diane L. & Michael H. Conner '90
Kerry L. & Dale Conover '98
Amy J. '98
Kelly S. Cook '90
Dr. Martha E. Cools
Robert C. Cools '97
Mrs. Elaine & Dr. Joseph Cook '90
Ruth Partridge & William C. "Bill" Cowan '49
Mr. & Mrs. D. C. Cox '32
Wayne & Kenneth H. Cox '59
Jay & Sydney Cox '72
Trent L. Cox '87
E. Harvey Craig '72 &
Carrie God Craig
Mr. & Mrs. David O. Crawford '49
Larry A. Cream '97
George W. Crocker '85
Bruce D. Cranfield '70
Lynda A. & Richard D. Crowe '97
Barbara & Kirby Cummings '99
Jean & Allen A. Cunningham '34
Reynart & Shari Curnow

(D)

Daren T. Daher '98 &
Roberta Daher '98
Mr. & Mrs. Erwin M. Danklefs '89
In honor of Eric D. Dobkin '61
Catherine 'Dana' M. '48

(E)

Cedric M. Daeley Jr.
Mr. & Mrs. Daniel W. Davis '93
A. C. DeWalden '43
Sandra & Buck Echols '99
Billie Ross Edwards '65
Mickey Edwards '43
Mr. & Mrs. E. Luther "Eddie" Ellis '49
E. W. "Neal" Elliot DVM '61

Wiley B. Davis '71
Jo Ann & Eddie J. Davis '89
Mary & Norman Davis '42
Michelle E. Davis
Thomas S. Davie '01
Kristi & Christopher DeJong '93
Bob & Jane DeStephan '46
Dee Dwyer '61
Del & Linda Eugene
Michael S. & Dorothy E. Deutsch
James K. Dickson '94
Claudia Jennings Dickson
Mark & Kay Diersch '81
Susan & Herman F. Dietz '95
Kay Dillingham
Mike C. Dilworth '72
COL & Mrs. Joseph A. Dodge '48
Charles R. Dillinger '67 &
John E. "Jack" Dillinger '63
Cydney Collins Donnell '91
Al & Byron N. Douglas '56
Jack F. Doyle '52
Renee Foster Dulaney '85
Lawrence A. Dubois '47
Mr. & Mrs. Thomas E. Dunn '49
LTC (RET) Mark A. '74 &
Patricia D. Dunn '78
Bobby D. & Carolyn H. Duncan
Burt R. Dushnitzky PhD '60 &
Deborah W. Durham PhD '75
Francis C. Durko
Margaret Hill Durkin
Margaret D. & Sebastian W. "Sack" Durkin '57 &
Sue & William Durys '65
Harry L. Evans '48 &
Marilla M. '46 & Martin B. '71

Ferdinand J. Davila '30
Kathleen M. Day '90
Mr. & Mrs. Daniel W. Davis '93
Marine & Douglas E. Flatt '53
Burt E. Flompe
Mr. & Mrs. James Lawrence
David E. Thornton Jr. '81
Mary Helen & Apollophanesorea Va
Gerry & Robin J. Foley '85
Lynne & Chay E. Ford '75
Eliza & Stephen J. Foulke III
First National AAM Marchion Society
First Bank of AAM Club
First Bank of New Country
AAM Club
Charles E. Foster
Douglas L. & Donald C. Foster '66
Elise & Donald Fosser '53
Muriel & Foster Fosler '65
Jphi & Carol Fowley
Linda D. & Joe R. Fowler '60
Betty & Bob B. Fox '74
Kimberly A. & Dennis W. Frazier
Jane Corby Frazier '59
Shields & M. Freeman
Jean Prose
Monique H. Fuchs Family
Edward B. Fulbright '56
Virginia & Judge Bayard
Fulker '49
Wanda Funches
Douglas P. & James E. Furcher '63

Mary & George G. Gibson '59
Mary Ann & Frederick Giddens '78
Kerry L. Glenn '78 & Kelly D.
Glenn
Laura & Tom Gilbert
Jim & Ann Ginn '55
Cater Service & Food Services
Fawcet & Jerron J. Givens '64
Glen Sm. & Myra Givens
Edna & Edward G. Giddens Jr. '76
Charles E. Goddard Foundation
Ray & Dennis H. Givens '57
Ray & Philip W. Givens '70
Lincoln L. & Nancy W. Goad '64
Patrick & William J. Gordon '70
Carolyn A. & Darwin Downes '66
W. R. Grace & Company
Grace Foundation Inc.
J. H. Grady '46
Donald L. Grady '51
Earl L. Gragert MD '50
Graphical/CAD Dept.
James & Deirdre C. Graver '69
James E. Graves '58
Eddie V. Gray '57
Judy H. Greer MD '56
Nelda & Harry J. Green '63
Karen M. Greenspan '73 &
S. Mark Bullard
Gladys M. Griffin
Sandra J. & Michael D. Griffin '56
Karen M. & Mark J. Grifflin '58
Hayden Greve '49
M. J. & Norma C. Greve
Stan M. & Naloya B. Greve
Jack C. Gref

Patsy T. B. & E. Holden '57
Chadbourn & W. Maxwell '57
Mark Hampton
Bill & Sue Hancock DVM '51
Hansons Building Materials
America
Hansons Aggregate West Inc.
Hansons Concrete Products
Nelda & Raphael J. Hanson Jr. '48
Nora & Kenneth A. Harkey '58
George D. Harris '52 &
John G. & Thomas R. Harris IV '88
Karen & Bedford Henry Jr. '49
Kathy C. & Terry E. Henderson '76
Mary Evelyn Hayes
C. & Charles L. Herst '47
William Randolph Hearst
Foundation
Hines Transfer Research Inc.
Betty S. & H. Darty, Heath '84
Mary R. & James A. Heath '49
Honeywell Construction Systems
Initiative Inc.
Ray G. Hester '54
Maxmon & John C. Heflin '57
E. Jesse Hendrick '54
Mildred & Carl P. Herrmann '65
Bill & Martha Dever
Robert Lee Hering '95
Ouida & Jack G. Hester '94
Hill Country Community
Foundation
Marvin W. Hillyer
Barbara & Benjamin L. Hinds '50
Charles A. "Ally" & Margaret
Hinson '64
Hinesfield Solicitor Company
KES Inc.
Tresวย & Tobias M. Hillkirk '92
Jessica J. 36 & Lawrence B.
moffatt '68
Hoffman-La Roche Inc.
Roche Animal Nutrition & Health
Edna Mary & Ed J. Hogan '41
Ruth F. & Dewey H. Holby '66
Dwight W. Hobbs
Scholarship Fund
Patsy T. B. & E. Holden '57
Chadbourn & W. Maxwell '57
Mark Hampton
Bill & Sue Hancock DVM '51
Hansons Building Materials
America
Hansons Aggregate West Inc.
Hansons Concrete Products
Nelda & Raphael J. Hanson Jr. '48
Nora & Kenneth A. Harkey '58
George D. Harris '52 &
John G. & Thomas R. Harris IV '88
Karen & Bedford Henry Jr. '49
Kathy C. & Terry E. Henderson '76
Mary Evelyn Hayes
C. & Charles L. Herst '47
William Randolph Hearst
Foundation
Hines Transfer Research Inc.
Betty S. & H. Darty, Heath '84
Mary R. & James A. Heath '49
Honeywell Construction Systems
Initiative Inc.
Ray G. Hester '54
Maxmon & John C. Heflin '57
E. Jesse Hendrick '54
Mildred & Carl P. Herrmann '65
Bill & Martha Dever
Robert Lee Hering '95
Ouida & Jack G. Hester '94
Hill Country Community
Foundation
Marvin W. Hillyer
Barbara & Benjamin L. Hinds '50
Charles A. "Ally" & Margaret
Hinson '64
Hinesfield Solicitor Company
KES Inc.
Treswy & Tobias M. Hillkirk '92
Jessica J. 36 & Lawrence B.
moffatt '68
Hoffman-La Roche Inc.
Roche Animal Nutrition & Health
Edna Mary & Ed J. Hogan '41
Ruth F. & Dewey H. Holby '66
Dwight W. Hobbs
Scholarship Fund
Patsy T. B. & E. Holden '57
Chadbourn & W. Maxwell '57
Mark Hampton
Bill & Sue Hancock DVM '51
Hansons Building Materials
America
Hansons Aggregate West Inc.
Hansons Concrete Products
Nelda & Raphael J. Hanson Jr. '48
Nora & Kenneth A. Harkey '58
George D. Harris '52 &
John G. & Thomas R. Harris IV '88
Karen & Bedford Henry Jr. '49
Kathy C. & Terry E. Henderson '76
Mary Evelyn Hayes
C. & Charles L. Herst '47
William Randolph Hearst
Foundation
Hines Transfer Research Inc.
Betty S. & H. Darty, Heath '84
Mary R. & James A. Heath '49
Honeywell Construction Systems
Initiative Inc.
Ray G. Hester '54
Maxmon & John C. Heflin '57
E. Jesse Hendrick '54
Mildred & Carl P. Herrmann '65
Bill & Martha Dever
Robert Lee Hering '95
Ouida & Jack G. Hester '94
Hill Country Community
Foundation
Marvin W. Hillyer
Barbara & Benjamin L. Hinds '50
Charles A. "Ally" & Margaret
Hinson '64
Hinesfield Solicitor Company
KES Inc.
Treswy & Tobias M. Hillkirk '92
Jessica J. 36 & Lawrence B.
moffatt '68
Hoffman-La Roche Inc.
Roche Animal Nutrition & Health
Edna Mary & Ed J. Hogan '41
Ruth F. & Dewey H. Holby '66
Dwight W. Hobbs
Scholarship Fund
Patsy T. B. & E. Holden '57
Chadbourn & W. Maxwell '57
Mark Hampton
Bill & Sue Hancock DVM '51
Hansons Building Materials
America
Hansons Aggregate West Inc.
Hansons Concrete Products
Nelda & Raphael J. Hanson Jr. '48
Nora & Kenneth A. Harkey '58
George D. Harris '52 &
John G. & Thomas R. Harris IV '88
Karen & Bedford Henry Jr. '49
Kathy C. & Terry E. Henderson '76
Mary Evelyn Hayes
C. & Charles L. Herst '47
William Randolph Hearst
Foundation
Hines Transfer Research Inc.
Betty S. & H. Darty, Heath '84
Mary R. & James A. Heath '49
Honeywell Construction Systems
Initiative Inc.
Ray G. Hester '54
Maxmon & John C. Heflin '57
E. Jesse Hendrick '54
Mildred & Carl P. Herrmann '65
Bill & Martha Dever
Robert Lee Hering '95
Ouida & Jack G. Hester '94
Hill Country Community
Foundation
Marvin W. Hillyer
Barbara & Benjamin L. Hinds '50
Charles A. "Ally" & Margaret
Hinson '64
Hinesfield Solicitor Company
KES Inc.
Treswy & Tobias M. Hillkirk '92
Jessica J. 36 & Lawrence B.
moffatt '68
Hoffman-La Roche Inc.
Roche Animal Nutrition & Health
Edna Mary & Ed J. Hogan '41
Ruth F. & Dewey H. Holby '66
Dwight W. Hobbs
Scholarship Fund
Patsy T. B. & E. Holden '57
Chadbourn & W. Maxwell '57
Mark Hampton
Bill & Sue Hancock DVM '51
Hansons Building Materials
America
Hansons Aggregate West Inc.
Hansons Concrete Products
Nelda & Raphael J. Hanson Jr. '48
Nora & Kenneth A. Harkey '58
George D. Harris '52 &
John G. & Thomas R. Harris IV '88
Karen & Bedford Henry Jr. '49
Kathy C. & Terry E. Henderson '76
Mary Evelyn Hayes
C. & Charles L. Herst '47
William Randolph Hearst
Foundation
Hines Transfer Research Inc.
Betty S. & H. Darty, Heath '84
Mary R. & James A. Heath '49
Honeywell Construction Systems
Initiative Inc.
Ray G. Hester '54
Maxmon & John C. Heflin '57
E. Jesse Hendrick '54
Mildred & Carl P. Herrmann '65
Bill & Martha Dever
Robert Lee Hering '95
Ouida & Jack G. Hester '94
Hill Country Community
Foundation
Marvin W. Hillyer
Barbara & Benjamin L. Hinds '50
Charles A. "Ally" & Margaret
Hinson '64
Hinesfield Solicitor Company
KES Inc.
Treswy & Tobias M. Hillkirk '92
Jessica J. 36 & Lawrence B.
moffatt '68
Hoffman-La Roche Inc.
Roche Animal Nutrition & Health
Edna Mary & Ed J. Hogan '41
Ruth F. & Dewey H. Holby '66
Dwight W. Hobbs
Scholarship Fund
(M)  
Robert B. MacCullum 47
Maglev Valley Electric  
Compagni Inc
Alan A. Martin 67
Maslon North America Inc
Maslon Aircoast
The Nairobi Family
Gay & David P. Marion 92
Elizabeth & Raymond Mardorf 52
Michele S. Martin 72
Mr. & Mrs. A. Deluca
Martin Jr. 52
Carmi J. & Roe W. Martin 62
Sarah & Ramon S. Martinez 62
Charles A. Martin 52
Dr. James E. Masche 67
Cindy B. & Ronald L. Madsen
Angus & Byron L. Maxwell 47
Dr. & Mrs. Ronald E. McGahan
Elaine & William A. McCrory Jr. 57
Edward R. McCleskey Jr. 67
Dr. & Mrs. Charles E. McClurg 60
M. & Miss. Florence H. McClure 80
Miller, Monahan & Innes
Susan H. & Ted E. McCloy 76
Bruce R. Mcgee 52
Rex & Kenneth R. McGee 56
John P. McGregor 60
McKenzie Galleries &
Commercial
William A. McKenzie 44
Barbara B. & James G. McKnight 57
McLaughlin Gormley King Company
Amy Shaken McNeill Trust
Bethowell Mead
Educational Trust
Meadows Inc
Benedict & Ralph J. Mennerich 69
Ellen Miles 40
Connie K. & Bobby J. Miller 76
Don & Carie Miller
Julie & Ralph T. Miller
Paula & Douglas Miller
Virginia Lee & John N. Miller 66
Dr. & Mrs. John H. Millholl
Louise M. & James W. Milliken 90
W. G. Mills Memorial Fund
Sille & John L. Minter 47
Michael W. Mitchell
Caroline M. Mitchell
Nickerson & Mitich 94
Ann & John Mohlen 51
Jaye & William H. Mobley
Novas & T. W. Mobley Jr. 76
Sue & Robert E. Monk 91
Harold E. Monmix 91
Rand A. Morgen 53
William K. Morris 74
S. & Susan Morgan 74
Montgomery County A&M Club
Howard College
Nina & Carl G. Moore 53
S. & Margaret Moore 57
S. & Howard Morton 57

(O)  
John G. Oliver 44
Antette McWhirter Cogye Estate
Gray & Galo Olives 52
Bill D. O'Neill 52
Cotton Enterprises Inc
Owensboro Savings Bank
Kathy & Thomas V. Orr 77
Juanita Patricia
George & Douglas B. Oman 65
John G. Olin Jr. 79

(P)  
PACC Co Inc
In Memory of Gregory J. Papazian 79
Manuel Michael Park 77
Merle & Stephen G. Parker 74
Tucker 56
The Frank Parker Foundation
Janis & William J. Parker 77
Maria & Stephen Pati
Carrie & H. B. Peavy Jr. 60
Evelyn & Louis M. Pecker Jr.
Carl M. Peck Jr. 71
Catherine & Frank A. Peirano 98
Paul Peeples 54
James & Terry M. Perkins 94
Phoebe S. & Russell H. Perry
Elise H. Peters 40

Associates & Marvin D. Peters 94
MDA of America in honor of
Jeff Maggent
PAC Inc
Mr. & Mrs. Herman L. Phillips 72
John L. Pierce 72
First & Imports
Peri Services Company
Listone A. "Bo" Pilgrim
Debby & Gordon A. Plante 72
The Pipeline Club of Houston
Danlo & Reid E. Porto 59
Patricia J. 77 & Ronald F.
Phillips 77
William T. Plantagen 59
The Plank Companies Inc
Charles & Margaret Plante
The Porter Family Trust
James W. Porter Jr. 51
Martha Ann Potter
Pounder Farms Ranch Ltd.
Ruby A. E. & Lester T. Potter
W. Scott Peters 44
Readelade & George E. Powell 57
Powell Industries Inc
Powell Electrical Manufacturing
Company
Susan B. "Susan" Powell 92
Richard "Doc" Powell 60
Mildred H. & Garland A. Powell 54
J. Tom Porter 74
The Freeborn Fund
Linda & William A. Powell 90
Yelma L. & Edward O. Pou 73
Pope Jr.
Charles H. Prisault
Margaret J. & Roland H. Prince 89
Myra Stanford Price Charitable
True, PNC National Bank
Trustee
Mrs. Marian C. Pugh 74
Johnny B. Pugh 58

(Q)  
Quicker Oates Company
Quicken Oates Foundation

(R)  
Morton Recholskii 51
Mr. & Mrs. Corner C. Ragan
Rachelle L. S. & Roger
Reedley Jr. 44
Rafferty Family Foundation
Ginger H. 76 & Terry W.
Richard 76
Sandy & Lowell C. Ryan 91
Nader & Paul Rosenzweig 46
Judy & Donald R. Ray 89
Susan M. & Beverly C. Ray II 61
John & Cynthia Reed Foundation
Dorothy & Andrew F. Reutzel 75
Mr. & Mrs. Jack Reutzel 80
W. & Joe K. Rieger 49
Ben & Raynor Rilley 11 3
Joe H. Rieple
Kenneth R. "Red" Reynolds 16
HLS Commission
Betty & Sonny K. Rine
Daniel Andrew Rine
Horner Award
Dr. & Mrs. Dan A. Rine
Susan C. 85 & William E.
Richardson 92
Judy C. & Gordon B.
Richardson 71
Kari & Larry P. Ridgway 89
Donald A. Rikkard 51
Grace & Victor E. Riley 74
The Orleans Village Livestock
Show Inc
Rio Grande Valley Sugar
Growers Inc
Joyce & W. A. "Bill" Robinson 36
Bart & Warren H.
Roberts 92
Summerveldt C. Roberts
Foundation
Vinci Brothers 79 &
William D. Roberts 90
Marian Ann S. L. H. "Crow"
Roberts 74
Rockwell Foundation
Monroe M. Lobch
Rockwell Women's League
Andrew W. & Janice Rogers 93
TRUSTEES and STAFF

2008–09
Texas A&M Foundation
Board of Trustees

Chairman
Mal Glasscock ’76
President/CEO
Texas A&M Foundation
1507 Texas Avenue, Suite 150
Houston, Texas

Chairman-elect
Tom Sayak ’72
Private Investor
Scarsdale, New York

John R. Bledsoe ’74
Executive Vice President of Technology & Services
Clemson Corporation
San Antonio, Texas

Richard Kreider ’77
Group Executive Vice President/Chief Trust Officer
First National Bank
San Antonio, Texas

Jim Mcphail ’70
Retired Chairman/CEO
Alico Bancshares Inc.
Madison, Texas

Ray Budrow ’77
Managing General Partner
Vernick Associates
Menlo Park, California

Bob Strick ’83
President/Attorney
Mohawk Stockman State Bank
Abilene, Texas

Investment Committee Liaisons
Jorge Barron ’79
George Nelson ’84

Texas A&M Foundation Staff

Executive Staff
Ed Davis ’97
President
Jim Balentine
Senior Vice President for Development
Doyle Thompson
Vice President & Controller
Linka Lusk
Vice President & General Counsel
Jennifer Haddad ’06
Investment Director
Kathy McCray ’80
Director of Marketing

Executive Support Staff
Tina Ennis
Senior Administrative Assistant to the Senior Vice President for Development
Jessica Palorov ’04
Administrative Assistant to the Vice President & General Counsel
Deanne Jaster
Administrative Services Coordinator

Toni Walters ’91
Executive Administrative Assistant to the President

Development Staff
Celt Hanbury ’77
Assistant Vice President for Development
Sharon Richmond ’99
Director of Development
Abigail Andrews ’93
Development Assistant

College Programs
Andrew Asher
Director of Development
Diane Barlow ’91
Director of Development
Don Birkelbach ’79
Senior Director of Development
Brian Bishop ’91
Director of Development
Steve Bloomfield ’93
Director of Development
Brad Ballard ’93
Director of Development
Judy Ford ’93
Internal Director of Development
Jennifer Ritter ’93
Director of Development
David Hicks ’93
Senior Director of Development

Lea Ann Knox ’00
Assistant Director of Development
John Roundtree
Senior Director of Development
Victoria Masters ’85
Development Associate
Carly Brown-Munger ’04
Assistant Director of Development
Jack O’Brien ’91
Director of Development
Jerome Steuer ’85
Director of Development
Jay Roberts ’05
Assistant Director of Development
Guy Sheppard ’86
Director of Development
John Small ’90
Assistant Director of Development
Sharon Small ’04
Assistant Director of Development
Larry Walker ’97
Assistant Director of Development
Bubba Worsham ’94
Senior Director of Development
Levy Zhuo
Senior Director of Development

Regional Major Gift Operations
Bill Eanes
Regional Director of Major Gifts
Matt Jennings ’91
Regional Director of Major Gifts
Andrew Key ’88
Development Associate

Information Services
Paul Lucas
Director of Information Systems
Mary Riedel ’94
Manager of Information Services
Bill Amstrong ’76
Web Master
Cody Bradley ’00
Computer Specialist
Cesarea Cuyler
Network Administrator
Jay Morgan ’90
Web Developer
Lisa Skinner
Data Information Analyst

Marketing & Communications
Alice Basset
Marketing Communications Specialist
Rachel Dohmann ’07
Web Communications Specialist
Eric Herbert
Brand Manager
Mary Vassilikos ’75
Media Communications Specialist
Sendra White ’91
Marketing Communications Manager

Prospect Programs
Chad HCycle ’98
Manager of Prospect Programs
Megan Gates
Research Assistant
Alex Langston’s IV ’93
Prospect Programs Assistant
Ingrid Rudolph ’94
Research Assistant

Corporate & Foundation Relations
Jim Keller ’83
Senior Director of Corporate & Foundation Relations
Mary Bown
Corporate & Foundation Relations Assistant
Al Pulverm ’87
Director of Corporate and Foundation Relations

Donor Relations
Larry Harris
Manager of Donor Relations
Diane May
Receptionist
Leslie Rottino
Donor Relations Staff Assistant
Tony Rhyman
Senior Secretary
Office of Gift Planning
Gloria Peterson ’93
Assistant Vice President for Gift Planning
Will Touchstone ’94
Gift Planning Officer
Mark Matthews ’91
Gift Planning Officer
Brittany Morris ’06
Senior Gift Planning Assistant
Angelina Thrasy ’93
Assistant Gift Planning Officer